



DRAFT

will reach out to Student Trustee Laura Rivera and ASHC President Alina Ramirez for participation. The goal is to complete this work by the end of the semester. Also, there was discussion about reducing the number of value statements; that they are many and it was suggested to identify three to five statements and elevate those. More to follow on this discussion.

Gayle Pitman presented an update on the work leading up to the development of a new Strategic Plan. She stated initially that the plan was to refresh the current plan, but it became evident that a new one was needed. She recalled that SWOT activities were conducted with stakeholder groups in spring 2023 and that an environmental scan was completed in fall 2023; a presentation on the environmental scan was posted on the Council's webpage, and members were encouraged to review it. She and her team reviewed the data collected from the SWOT analysis and environmental scan and extracted themes. Based on the themes four recommended strategic goals emerged: 1) Students First: Being a Student-Ready Institution, 2) Student Access, Momentum and Success, 3) Organizational Effectiveness, and 4) Long-Term Fiscal Health. A discussion ensued, and the next steps are to complete a draft of a plan, review and approval by constituent groups this spring, and board approval during the summer.

Lisa Storm, Faculty and Open Educational Resources (OER) Coordinator, updated the Council on Zero Textbook Cost (ZTC), and Low-Cost Textbook nBT/F1 11.04 Tf1 0 0 1 421.39 440.95 Tm0 g0 G(u)3(p)3(d)3(ate)